

30 Years in College Athletics: 30+ Lessons Learned

Ann Walker Director of Events & Communication

MY JOURNEY

- Tomboy neighborhood of boys
- 4 brothers all athletes
- Dad who pushed and encouraged
- Mom who supported
- Sports was a family thing
- Love of athletics
- Role Models
- Mentors
- Youth HS College Pro Coaching Admin
- Uneven path, turns, chances, opportunities
- College Basketball Coach
- Assistant Commissioner in conference office
- Associate Athletic Director
- Director of Athletics
- > National org. Alliance of Women Coaches



1. Know Yourself – Self-Awareness

- Understand your emotions, moods, strengths, weaknesses
 - How do they affect others?

Practice affirmations

- "I am confident in what I am doing"
- "I can achieve anything I set my mind to"

Value Your Strengths

- Know what you are good at.
- Write them down.
- Share your talents with the world!

"It's impossible," said pride. "It's risky," said experience. "It's pointless," said reason. "Give it a try," whispered the heart.

Unknown

2. Know / Establish Your Culture

- Prioritize & communicate clear expectations, vision, mission, values
- Emphasize responsibility, loyalty, commitment
- Model behavior & attitude you want others to establish
- Hold people accountable
- Provide feedback
- Reward



SERVANT LEADERSHIP

"Having a personality of caring about people is important. You can't be a good leader unless you generally like people. That is how you bring out the best in them."

-*Richard Branson*, billionaire entrepreneur who founded Virgin America which controls more than 400 companies



3. Motivation

- Energy, Passion, Persistence
- Go beyond \$\$, title, status

4. Show Empathy

- Effort to understand others, their situations
- Widen your world
- Know your people!

"Empathy is the elixir that makes things happen"

Abraham Lincoln said, "I don't like that man. I must get to know him better."

Leadership is about empathy. It is about having the ability to relate to and connect with people for the purpose of inspiring and empowering their lives.

Oprah Winfrey



5. Treat Yourself & Others with Respect

"Kindness and courtesy are the currency of dignity"

6. Surround Yourself with Positive People

- Reduce the impact of "Negative Nellies"
- 7. Build Relationships/Partnerships
 - With?



8. Learn to Manage Up

- Develop a relationship with your boss
- Get to know her/him
- Learn how your boss likes to:
 - \circ Get information/communicate
 - Make decisions
 - \circ $\,$ Structure the day $\,$
- Make your boss look good
- Want to help, but <u>NAKA</u>!
- Eliminate surprises
- Negotiate timelines and expectations
- Under-promise & over-deliver
- COMMUNICATE effectively but do not overcommunicate



I am a member of a team, an I rely on the team, I defer to i and sacrifice for it, because the team, not the individual, is the ultimate champion. Mia Hamm

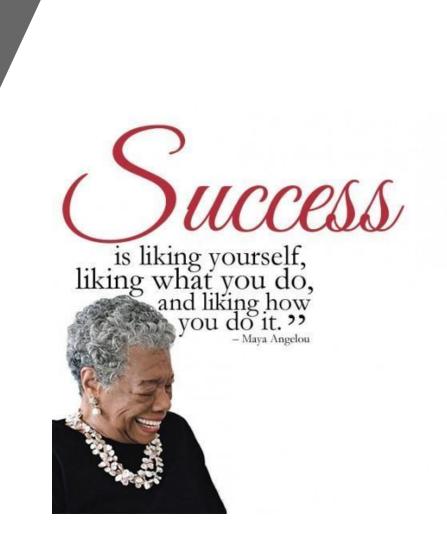
LEADING, LEARNING, and LOVING

9. BE A TEAM!!



BO SCHEMBECHLER MICHIGAN FOOTBALL COACH (1969-89)

- 10. Honesty
- **11.** Do The Right Thing always
- **12.** Do Things the Right Way
- **13.** Be Flexible
- 14. Be Prepared
- **15.** Follow Your Gut
- 16. Unleash Your Anger, Strategically



17. Always Have a Sounding Board

People you trust (B.O.D.)

18. Build Trust (psychological safety)

- * in yourself, your staff, your team ** crucial to a team's effectiveness
 - Be authentic keep it real
 - Be helpful wherever & whenever you can
 - Listen
 - \circ $\,$ Look people in the eye
 - \circ $\,$ Ask questions & work to understand answers $\,$
 - Must send a message that what is important to them is important to you
 - Set the example (back up words with action)
 - Be humble
 - Be transparent
 - Commend sincerely & specifically

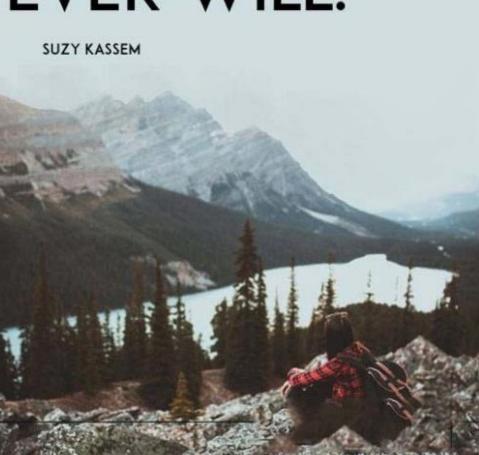
"We rise by lifting others."

-Robert Ingersoll

omen Coact

fullife.org

DOUBT KILLS MORE DREAMS THAN FAILURE EVER WILL.



LEADING, LEARNING, and LOVING

- 19. Surround Yourself with People You Trust and Share Your Vision/Philosophy
 - important that the person challenge you (but not in front of others)
 - no "yes" people allowed
- 20. Stay Committed to/Fight for What You Know is Right
- 21. Follow Your Gut
- 22. Pull Your Weight
- 23. Share Your Passion
- 24. Keep Your Cool



25. Never Stop Learning

- Stay committed to learning: your area, your people, society
- "when you stop learning, you need to stop leading"

26. Fire Fast & Hire Slow

27. Be Prepared to Deal with Crisis

- Know who to report to and do NOT try to handle on your own
- Who are the people that must know?
- Expect the unexpected!
- It's not the of "if" but "when"

28. Fake it Until You Make it!

Even if you don't feel confident and powerful, practice behaving that way.
Soon it will become your habit

29. Stand Tall / Walk Tall (but don't be cocky)

Posture is important. It tells the world what you think of yourself.



30. Learn Conflict Management

- Inevitable it happens. How you respond to conflict will limit or enable your effectiveness as a leader
- More people you manage, the more that conflict is part of your daily routine
- Be prepared for difficult conversations
- Don't wait address issues as they arise
- Be candid
- Be receptive
 - Let all know that they have a safe space to express their opinions and that it's okay to disagree with you
- Learn to listen
- Depersonalize
 - View conflict as a solvable problem, not a personal issue.
 - Reason over emotion or ego



31. Gratitude

NEVER forget how you got where you are!

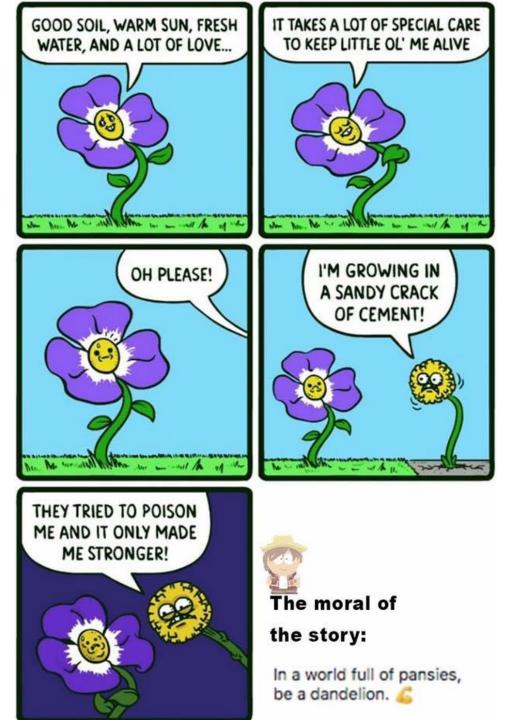


32. Take Care of Yourself – physically, mentally, emotionally

33. Be FUN. Have FUN.



34. BE STRONG!!





35. Know That Successful, Confident, Persistent Women Intimidate Most Men

Be successful, confident, persistent... anyway!! **BE THE KIND** OF OR FACH THE FLC THE DEVIL SAYS **CRAP, SHE'S UP!**



"Don't judge each day by the harvest you reap but by the seeds that you plant."

- Robert Louis Stevenson

Ann Walker ann@gocoaches.org

www.gocoaches.org

